

KALINDI COLLEGE LIBRARY
JOURNAL CONTENT ALERT SERVICE
TABLE OF CONTENT FOR PRINT JOURNAL



JCAS No.: 22

Dated :- 26.3.2021

KALINDI COLLEGE LIBRARY
JOURNAL CONTENT ALERT SERVICE

JCAS No.: 22

Dated:- 26.3.2021

S. No.	Title	Page No.
1.	Down To Earth	1
2.	Indian Journal of Public Administration	3
3.	Vikalpa	6

कालिन्दी महाविद्यालय पुस्तकालय
KALINDI COLLEGE LIBRARY



16-31 MARCH, 2021

Down To Earth

FORTNIGHTLY ON POLITICS OF DEVELOPMENT, ENVIRONMENT AND HEALTH

₹60.00

26/3/2021

MGNREGA

WATERNOMICS

Incredible stories of villages that have used a public wage programme to escape water poverty and move towards prosperity

Down To Earth

Founded in 1992 to arm you with knowledge critical to shaping a better world

FOUNDER EDITOR Anil Agarwal

EDITOR Sunita Narain

MANAGING EDITOR

Richard Mahapatra

ASSOCIATE EDITORS Vibha Varshney,

S S Jeevan, Snigdha Das,

Arnab Pratim Dutta (Multimedia)

CREATIVE DIRECTOR Ajit Bajaj

SUPPLEMENT EDITOR Sorit Gupta

REPORTING TEAM Ishan Kukreti, Akshit Sangomla,

Banjot Kaur, Shagun Kapil

ASSISTANT EDITORS Aditya Misra, Rajit Sengupta

SUB EDITOR Dakshiani Palicha

WEB EDITORS Joyjeet Das, Rajat Ghai, Anshika Ravi,

Preetha Banerjee

DESIGN TEAM Chaitanya Chandan, Sanjit Kumar,

Shri Krishan, Vijayendra Pratap Singh, Ritika Bohra

PHOTOGRAPHER Vikas Choudhary

PHOTO LIBRARY Anil Kumar

PRODUCTION Rakesh Shrivastava, Gundhar Das

TECH SUPPORT Rajendra Rawat, Jaidev Sharma

MULTIMEDIA Sunny Gautam, Adithyan P C

INFORMATION AND RESEARCH SUPPORT

Kiran Pandey, Susan Chacko, Madhumita Paul,

Sheeja Nair, Lalit Maurya, Dayanidhi Mishra

CONSULTING EDITOR Anumita Roychowdhury

Vol 29, No 21; Total No of Pages: 60

Editorial, subscriptions and advertisements:

Society for Environmental Communications,

41, Tughlakabad Institutional Area,

New Delhi 110 062,

Phone: 91-11-40616000, 29955124,

29956110, 29956394, 29956399

Fax: 91-11-29955879.

Email: editor@downtoearth.org.in

© 2021 Society for Environmental Communications. All rights reserved throughout the world. Reproduction in any manner is prohibited. Printed and published by Richard Mahapatra on behalf of Society for Environmental Communications. Printed at International Print-o-Pac Limited, B-204, 205, Okhla Industrial Area, Phase I, New Delhi-110020, India, and published at 41, Tughlakabad Institutional Area, New Delhi 110 062.

To subscribe, sms 'dte Subscribe' to 56070

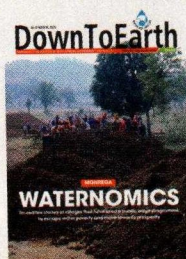
or visit www.downtoearth.org.in/subscribe

FOR ADVERTISEMENTS Jyoti Ghosh

jghosh@cseindia.org

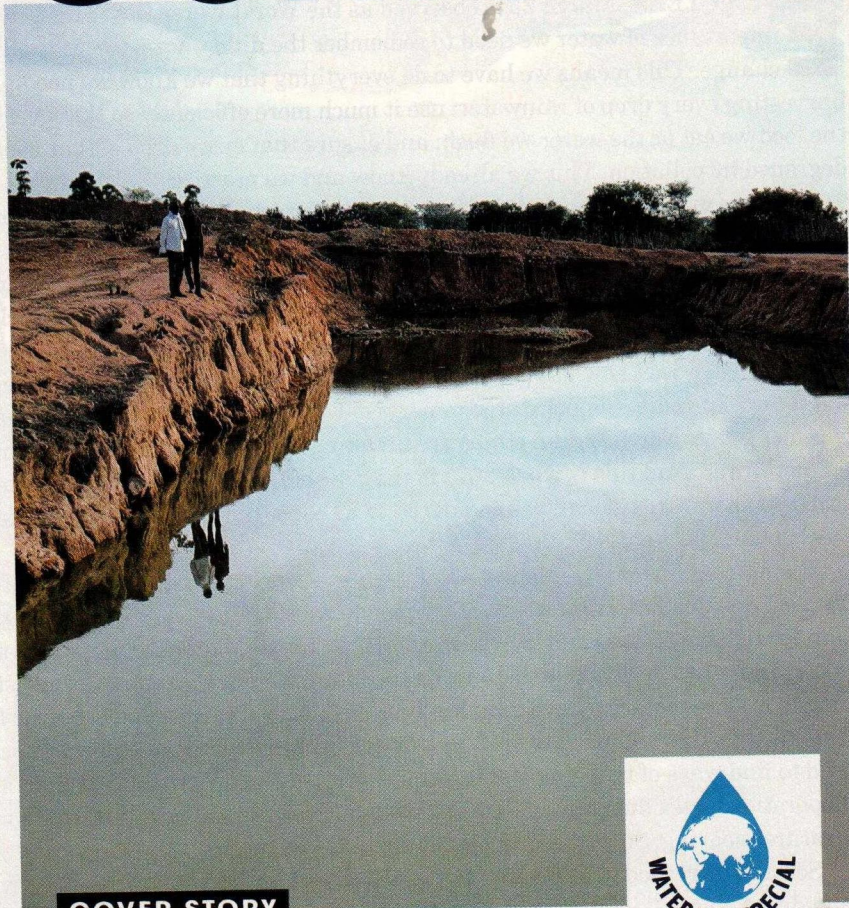
FOR SUBSCRIPTIONS

K C R Raja, raja@cseindia.org



◀ Cover design: Ajit Bajaj

Contents



COVER STORY



16

On MGNREGA's 15th anniversary, a look at how the world's largest public wage programme has helped fight water shortage and revive agrarian economy of the country

07 Digest

Temperatures soar over North India in February

12 Pandemic update

States with high number of COVID-19 cases are reporting them from new districts

50 Patently absurd

Big Pharma is zealously lobbying to kill the proposal at WTO to waive patent rights on COVID research

52 Appraisal

Promote the use of indigenous breeds to check rising number of stray cattle

56 Opinion

India needs a dedicated organisation to combat biological threats

58 Civil Lines

Is nuclear energy past the point of revival?

कालिन्दा विश्वविद्यालय
KALINDI UNIVERSITY

INDIAN JOURNAL OF PUBLIC ADMINISTRATION

VOLUME 66 • ISSUE 4 • DECEMBER 2020



Indian Institute of
Public Administration

31/3/2021

find this journal **online**
at <http://journals.sagepub.com/home/lpa>
ISSN 0019-5561



Contents

Editorial	451
Articles	
Capturing the Narratives of Sustainable Farming: Study of Marginal Women Farmers in Five Districts of Odisha <i>Pushpa Singh</i>	455
Governance Gaps in the Sixth Schedule Mechanisms in Meghalaya <i>Kavita N. Soreide</i>	466
The Trajectory of Indian State: A Theoretical Understanding <i>Phulmoni Das</i>	481
Indian Railways Restructuring: Private Sector Involvement, A Beginning <i>Nand L. Dhameja and Manish Dhameja</i>	492
Usability of Urban Local Body Websites and Service Quality of E-services <i>Gayatri Doctor, Mercy Samuel, Perez Christian and Manvita Baradi</i>	513
Nehru Report, Muslim Demands and the Hindu Mahasabha: Elusive Consensus on Future Constitution <i>Bhuvan Kumar Jha</i>	534
Customary Law and Challenges to Governance in the Context of Land Inheritance Among the Women of Munda Tribe in Jharkhand <i>Shalini Saboo</i>	552
Lateral Recruitment in Civil Services: Standing the Test of Merit <i>Shraddha Rishi</i>	563
A Case for Improving Postal Security in the Department of Posts, India <i>Charles Lobo</i>	578

Notes

- Review Mechanisms of the Public Procurement Process 585
Aman Sharma
- Do the Advantages of the Weberian Bureaucracy Outweigh
Its Disadvantages? 592
Mansoor Hasan Khan

Document

- Dr B.R. Ambedkar's Philosophy of Constitutionalism as an
Instrument of Justice: Social, Economic and Political 596
Balmiki Prasad Singh

Book Reviews

- Rao V.B.J. Chelikani, *Civics of Human Relations* 609
Reviewed by *Ashok Vishandass*
- Goke Adegoroye, *Restoring Good Governance in Nigeria (Vol. 2):
Leadership & Political Will* 611
Reviewed by *John Olushola Magbadelo*
- Shashi Bhushan Kumar and Umesh Kumar, *Naxalism and Caste
Militancy in Bihar* 613
Reviewed by *Ram Naresh Sharma*
- Manan Dwivedi, *Trump's America: Diplomacy and Economic Policies* 616
Reviewed by *Vivek Kumar Mishra*

Visit <http://journals.sagepub.com/home/ipa>
Free access to tables of contents and abstracts.



Vikalpa

The Journal for Decision Makers

Volume 45

July-September 2020

Issue 3

कालिन्दी महाविद्यालय पुस्तकालय
KALINDI COLLEGE LIBRARY

PERSPECTIVES

Project Management at Champaran: Revisiting Gandhi's Satyagraha

C. Gopinath

RESEARCH

A Decision-Making Approach for Choosing a Reliable Product under Hesitant Fuzzy Environment via a Novel Distance Measure

Palash Dutta and Rupjit Saikia

Deshelling the Shell Companies using Benford's Law: An emerging market study

Venuka Aggarwal, Khushdeep Dharni

MANAGEMENT CASE

Tata Sons and the Mystery of Mistry

Shital Jhunjhunwala

DIAGNOSES

Case Analysis

Tata Sons and the Mystery of Mistry

Agrata Pandey

31/3/2021

Contents

PERSPECTIVES

Project Management at Champaran: Revisiting Gandhi's Satyagraha

C. Gopinath

139

Soon after his return to India in 1915, Mahatma Gandhi was drawn into an agrarian struggle at Champaran, Bihar. The farmers at Champaran were agitated over uneconomical and oppressive contractual terms with indigo planters. His role in leading the agitation is widely seen as his first effort at using satyagraha in India. This paper takes a managerial perspective by viewing his efforts from the lens of four stages of a project. His systematic approach may be said to have contributed to the success of the agitation. These were skills he had honed in South Africa and reveal a dimension to his personality that has not been explored previously.

RESEARCH

A Decision-Making Approach for Choosing a Reliable Product under Hesitant Fuzzy Environment via a Novel Distance Measure

Palash Dutta and Rupjit Saikia

147

In this paper, a novel distance measure has been defined for hesitant fuzzy sets first, which has the capability to eliminate the drawbacks of the existing normalized, Hausdorff and hybrid distance measures. The proposed distance measure has been applied in the decision-making methodology for choosing their liable product under hesitant fuzzy environment considering the customer's and expert's reviews. The advantages of the proposed distance measure have been demonstrated by a comparative analysis. Furthermore, a numerical example has been prepared to show the applicability of the methodology and the proposed distance measure.

Deshelling the Shell Companies using Benford's Law: An emerging market study

Venuka Aggarwal, Khushdeep Dharni

160

The present study evaluates the efficacy of Benford's law by comparing suspected shell companies and genuine companies in the Indian context. Results not only prove the discriminatory power of Benford's law for segregating shell and non-shell companies but also augment the body of knowledge regarding the application of Benford's law for reported financial data. Using secondary data, we provide new insights for enhancing the efficacy of Benford's Law. These insights can be of considerable value for auditors, practitioners and academicians in terms of improving the accuracy and efficacy of Benford's law to detect frauds and concocted data.

MANAGEMENT CASE

Tata Sons and the Mystery of Mistry

Shital Jhunjhunwala

170

Using the 2016 boardroom battle that India witnessed within its largest business group, this case presents the governance intricacies of family-owned businesses operating through a network of group companies. Family-owned businesses face a unique set of problems such as family dynamics, promoter dominance, group versus individual companies, and oppression of minority shareholders. They also grapple with standard corporate governance concerns that include board independence, insider trading, and succession planning. These become even more complex in an attempt to balance the interests of a large listed company with the long term welfare of the family and its members.

DIAGNOSES

Case Analysis
Tata Sons and the Mystery of Mistry
Agrata Pandey

Contents

PERSPECTIVES

Project Management at Champion: Revisiting Gandhi's Satyagraha
C. Gopalan

Soon after his return to India in 1915, Mahatma Gandhi was drawn into an agrarian struggle at Champion. But the tactics at Champion were ignited over unremunerated and oppressive contractual terms with foreign planters. Far from leading the agitation, it is widely seen as the first effort at using satyagraha in India. This paper takes a managerial perspective by viewing his efforts from the lens of four stages of a project. His systematic approach may be said to have contributed to the success of the agitation. These were skills he had honed in South Africa and reveal a dimension to his personality that has not been explored previously.

RESEARCH

A Decision-Making Approach for Choosing a Flexible Product under Hazy Environment
via a Novel Genetic Machine
John Deane and Jijun Jiao

In this paper, a novel decision-making approach has been defined for hazy environment which has the capability to eliminate the ambiguity of the decision-making process. The proposed distance measure is based on the fuzzy set theory and is used to compare the fuzzy membership functions of the customer's and expert's fuzzy sets. The proposed distance measure has been used to choose a product for a company. Further, a numerical example has been presented to show the application of the methodology and the proposed distance measure.

MANAGEMENT CASE

Tata Sons and the Mystery of Mistry
Shilpa Bhattacharya

Visit <http://journals.sagepub.com/home/vik>
Free access to Tables of Contents and Abstracts.